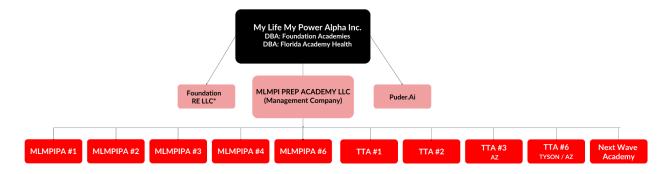


Business Plan 2025

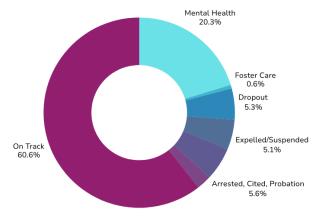
Contact: Daniel Puder, Chairman & Co-Founder Contact: Xiomara Betancourt, Chief of Staff

<u>BUSINESS DESCRIPTION:</u> Foundation Academies (DBA of My Life My Power Alpha Inc.) is an artificial intelligence technology company with ownership in private schools, real estate, and the health industry. We designed PuderAl to be the future and the backbone for revolutionizing education in America. To make this vision a reality, we started with our first private school in 2018 to understand the needs and to solve the major problems facing education in America today.



At its core, Foundation Academies leverages **PuderAl LLC**, the organization's proprietary technology platform, to streamline academics, management delivery, operational efficiency, human development and student engagement. **Foundation RE LLC**, the real estate division, strategically acquires and develops campuses, ensuring scalable growth and long-term sustainability.

Expanding this mission of whole-student care, **Florida Academy Health** provides on-site clinics and proactive healthcare services—including nutrition, blood work, gut & genetic testing, sleep and biometrics tracking, and mental and emotional health support. By integrating health analytics into the academic environment, Foundation Academies not only addresses student well-being but also enhances cognitive performance and learning outcomes. Together, these entities create a scalable, tech-enabled education model designed to accelerate growth, promote student success, and transform schools into future-ready community hubs.



THE PROBLEM: The American education system is failing to evolve with the realities of modern life, leaving the most vulnerable students—those already labeled "off-track" or "at-risk"—at the greatest disadvantage. Technology gaps, outdated models, and a lack of focus on student health compound to create a cycle of failure that suppresses innovation, and opportunity.

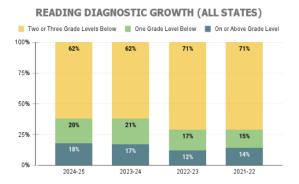
1. Disenfranchised and At-Risk Youth



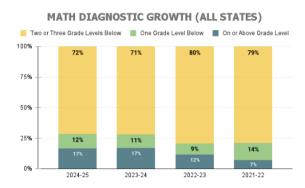
An estimated 39.4% of middle and high school students in the U.S. are considered marginalized and disenfranchised. These students are labeled as "at-risk" or "off-track" and are frequently found in vulnerable circumstances, including academic failure, expulsion, chronic absenteeism, juvenile detention, foster care, homelessness, or even human trafficking. Without targeted intervention, they face significant barriers to educational and personal success, leaving them unprepared for both life and the workforce.

2. Obsolete Learning and Technology Gaps

Mainstream schools are falling behind in integrating technology in ways that drive equity and engagement. While many affluent schools adopt advanced tools and personalized platforms, underserved students are stuck with outdated systems that fail to teach critical skills—such as metacognition, adaptive learning, digital literacy, and emotional intelligence. This creates a widening divide where low-income students graduate less prepared for modern society and the future economy.

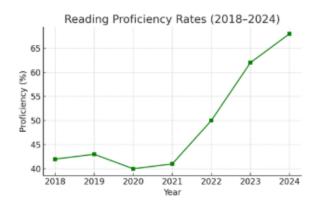


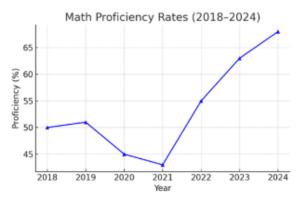
As you can see from this chart, the students who come to our school arrive with more than one grade below their reading level. Over time, we have improved our students' reading levels so they are as close to their required Lexile levels as possible. This is due to our tech-driven, holistic view of student education that other schools fail to offer.



As you can see from this bar graph, those same students are also struggling with mathematics. Causing them to be two or more grade levels below their required scores. However, over time, we assist our students in moving up to the grade levels they are meant to be in.

Measurable Outcomes





This chart displays a significant improvement in student academic performance after a new technology-based intervention was administered. The utilization of this platform, coupled with

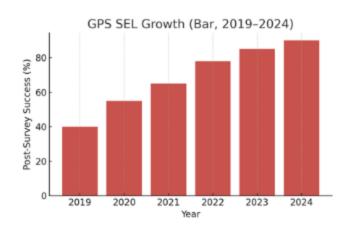


the creation of a new academic support department, resulted in substantial gains that provided additional support for students.

3. Ignored Student Health and Systemic Barriers

Modern education rarely accounts for the connection between health and learning outcomes. Instead, schools and medical institutions often overmedicate students for hyperactivity or behavioral issues, altering brain chemistry rather than addressing root causes. At-risk students, many of whom face poor nutrition, sleep deficits, and untreated physical or mental health conditions, are left unsupported. Without integrated healthcare, small mission-driven schools are further burdened by compliance, costs, and lack of infrastructure—making it nearly impossible to build environments that treat the whole student.

SOLUTION: Foundation Academies redefining education through a tech-based, whole-student model that integrates academics, health, and mentorship to ensure every student thrives. By combining social-emotional learning (SEL), belief intelligence® (BI), and mentorship-driven programming with advanced technology and proactive healthcare, we equip students not only to succeed in school but to build healthy, purpose-driven lives.



At the core of our academic framework is the Experiential "Black Belt" Emotional and Belief

Intelligence Training for staff and students and GPS for SUCCESS Life Skills & Prevention programming, which empowers students to:

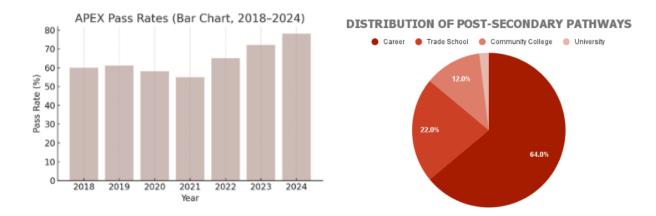
- Analyze personal and environmental challenges affecting growth.
- Recognize and choose responses aligned with their goals.
- Develop diligence and vision in pursuit of long-term success.
- Strengthen responsible decision-making rooted in their values.

We comply with the state's contractual regulations to support and educate each student. We offer an online learning platform, an in-person and online teaching staff, diversified learning, internships, and apprenticeships with local non-profit organizations and corporate partners. We provide training workshops, guest speakers, and coaching/mentoring. Students attend school for 15 to 25 hours per week, studying core curriculum in math, science, English, social studies, and a variety of electives. One day per week is dedicated to vocational training services that explore student-generated career paths.

Our education model allows for students to attend one of two shifts - a morning shift (8 am-1 pm) and an afternoon shift (1 pm-4 pm) based on their schedule to support our students' lifestyle and cater to a larger student body without compromising small student-to-staff ratios which simultaneously increases profit margins.

This programming is supported by Six peer-reviewed studies through the Institutional Review Board (IRB) of The College of William & Mary, demonstrating significant gains in students' self-esteem, self-efficacy, resiliency, and overall emotional and belief intelligence.





1. Technology-Enabled Learning and Operations

At the heart of our system is **PuderAI LLC**, our proprietary AI decision intelligence engine that transforms how schools operate. PuderAI integrates academic data, behavioral insights, and operational analytics to personalize learning, optimize staff training, streamline compliance, and reduce administrative burdens. This technology will revolutionize modern education, becoming the leader in innovation while reducing overhead costs, increasing human capital return on investment, and expanding student learning capacity despite personal educational barriers. By harnessing biometric and performance data from the moment a student enters our schools through their first internship, career launch, and beyond, we create a lifelong feedback loop that transforms education into opportunity.

2. Whole-Student Health and Cognitive Performance

Through **Florida Academy Health**, we extend education beyond the classroom to address the physical, mental, and emotional well-being of every student. On-site clinics provide proactive healthcare—covering nutrition, sleep, blood work, biometrics, and mental health services—while generating analytics that inform how health directly impacts cognitive performance and learning. By treating the *whole student*, we replace reactive overmedication with proactive care that strengthens both brain and body, giving students the best chance to succeed. Unlike the traditional "sick care" model in American schools, where a nurse visit is treated as a cost center, our clinics operate as true healthcare hubs—supporting students and families while billing for services. This approach not only improves outcomes but also creates a sustainable revenue stream that continues to generate value for families and the organization long after students graduate.

3. Sustainable Growth and Community Revitalization

Foundation RE LLC ensures our schools have stable, scalable campuses by acquiring and developing properties that serve as long-term community anchors. Each site becomes both a center of learning and a sustainable asset, with revenue streams reinvested into new schools and mission-aligned community partnerships. This creates a self-reinforcing model where growth drives both educational access and community revitalization.



Together, these pillars create a **scalable, tech-driven education system** that addresses the academic, health, and social needs of "off-track" and "at-risk" students—transforming them into resilient, innovative leaders while ensuring sustainable expansion nationwide.

Long term, we plan to expand our model into a full-service solution for private school operators and beyond. This includes launching an online university dedicated to the business of education—training future leaders in accounting, management, operations, and finance—while providing integrated services such as payroll, banking, checking, credit cards, lines of credit, and mortgages. By combining education, technology, health, and financial infrastructure, Foundation Academies will become the all-in-one partner for private schools and the professionals who run them, creating a scalable ecosystem that strengthens schools while generating diversified revenue streams.

STATE FUNDING SYSTEM EXPLAINED: Foundation Academies is funded through the state via scholarships, vouchers, and, in Arizona, backpack funding that covers 100% of all Arizona students. State funding enables families to choose schools that align with their child's learning style, allowing students to attend without concerns over cost or distance. Less than 10% of our students pay tuition privately. On average, our students receive \$7,000 per academic year through state-funded scholarships. PuderAl generates recurring, per-pupil annual licensing revenue from private schools and corporate partners – leveraging state funding and corporate dollars.

United States School Choice States



<u>MARKET SIZE AND SEGMENT:</u> From Foundation Academies' perspective, there are no direct competitors that integrate academics, technology, health, and real estate into one unified model. Instead, the education market is fragmented, with providers addressing only single aspects of student needs:

- Charter Networks (e.g., KIPP, IDEA, Success Academy): Large in scale and backed by public funding, but often selective, academically rigid, and lacking social-emotional learning (SEL), mentorship, or health integration.
- Virtual Schools (e.g., FLVS, Connections Academy): Offer flexibility and online access, yet provide little wraparound support or engagement for at-risk youth.
- **Traditional Private Schools:** Known for academic rigor and college prep, but high tuition limits access, and they rarely integrate technology, SEL, or health services.



- Homeschool/Pod Models: Growing in popularity for personalized learning, but fragmented, inconsistent in quality, and without unified technology or accreditation.
- EdTech Platforms (e.g., PowerSchool, Clever, ClassLink): Handle specific functions like records or LMS management, but remain siloed, costly to license, and disconnected from broader student development.
- **Healthcare Providers for Youth:** Deliver targeted services such as counseling or nutrition, but operate outside of the school environment and fail to link health outcomes with academic performance.

In contrast, Foundation Academies combines what each of these models offers separately into one holistic ecosystem. By uniting Cognia-accredited academics, SEL and mentorship, PuderAl technology, Florida Academy Health's proactive care, and Foundation RE's scalable infrastructure, Foundation Academies uniquely addresses the academic, social, emotional, technological, and physical health needs of students—all under one roof.

Comparative Cost Analysis: Traditional School Tech Stack

Model / Platform	Academic Access	Tech/LMS/CRM	SEL/ Mentorship	Health Support	Real Estate/ Infrastructure	Total Cost/ Student	Notes
Charter Networks (KIPP, etc.)	Public funding covers core academics	~\$150–\$300 for third-party LMS	Limited	None	Rental/ leased	~\$7,500– \$12,000	Strong academics, weak SEL/health
Virtual Schools (FLVS, Conn.)	Fully online (funding covers ~\$6,000)	\$150+ platform fees	Minimal	None	N/A	~\$6,200– \$7,000	Flexible, no mentorship/health
Private Schools	Tuition-based	LMS/CRM fees \$200–\$400	Limited	None	Owned/ rented	~\$15,000— \$30,000	High cost, selective
Homeschool/ Pods	Family pays \$2,000–\$10,000	Piecemeal tech costs	Parent-driven	None	N/A	~\$3,000– \$10,000	Fragmented
EdTech (PowerSchool, etc.)	N/A	\$50-\$200 per student licensing	None	None	N/A	Added cost on top of school ops	Tech only, not holistic
Foundation Academies	\$7,000 avg public funding	PuderAl included (no extra licensing)	Integrated SEL + mentorship	Florida Academy Health wrap-arou nd	Foundation RE lowers long-term overhead	\$7,000– \$8,500 (all-inclusiv e)	Tech-first, whole-student, scalable

The cost comparison chart illustrates how traditional competitors each provide only part of what students need—often at higher costs—while Foundation Academies delivers a comprehensive, all-in-one model at a comparable or lower per-student cost.

- Charter, virtual, and private schools each cover academics but lack integrated SEL, mentorship, or health support.
- EdTech platforms add extra licensing costs on top of school operations without



- addressing student development.
- Healthcare providers operate separately from education, creating another layer of expense and fragmentation.

In contrast, Foundation Academies combines academics, technology (PuderAI), proactive health services (Florida Academy Health), and sustainable infrastructure (Foundation RE) into one holistic system. This reduces duplication, eliminates third-party licensing fees, and maximizes impact—providing more value per student for the same or lower investment than competitors.

<u>COMPANY BACKGROUND:</u> Foundation Academies was born out of a bold vision: to reimagine and revolutionize education for students left behind by traditional systems. Co-founded by professional athlete, youth advocate, and social entrepreneur **Dr. Daniel Puder**, the model was built on the belief that education must transform the heart and mindset while integrating the tools of tomorrow—technology, health, and sustainable infrastructure.

In 2010, Dr. Puder launched the Non-Profit, **My Life My Power movement**, an evidence-based mentoring and social-emotional program designed to empower youth with belief intelligence, life purpose, and self-leadership. As the movement grew, it became clear that "off-track" and "at-risk" students needed more than after-school support—they required a school model that embedded these principles into the very fabric of their learning environment.

Daniel's own life experiences deepened this vision. As a fighter, he discovered the importance of **proactive health** after his fighting and pro-wrestling career left him searching for solutions. Traditional medicine failed, but recovery through hyperbaric therapy taught him that health, performance, and resilience are inseparable. At the same time, his lifelong passion for **technology** gave him a window into how digital tools could be used to personalize education and break down systemic barriers for underserved students.

These experiences converged into the creation of **Foundation Academies**, a **Cognia and SACS accredited private school system** serving middle and high school students through brick-and-mortar campuses and online platforms. Early campuses in Florida focused on students facing academic failure, trauma, human trafficked, foster care, homelessness, or juvenile justice involvement. Between 2020 and 2024, Foundation Academies graduated **97% of its students—youth once written off by other institutions**.

As demand grew, so did the infrastructure needed to scale. Daniel envisioned a model where:

- **PuderAl LLC** would serve as the **technology backbone**, streamlining operations while enabling data-driven, adaptive learning.
- Florida Academy Health would provide wrap-around healthcare—including nutrition, biometrics, sleep tracking, and mental health support—to connect well-being directly to cognitive performance and student success.
- Foundation RE LLC would build the sustainable foundation, acquiring and developing real estate to create stable, scalable campuses while generating assets to fuel future growth.

Together under the umbrella of My Life My Power Alpha, Inc. DBA Foundation Academies, these entities create a tech-driven, health-integrated, and financially sustainable school model. The result is not only higher graduation rates but the transformation of students into confident, capable leaders—supported by a system designed for long-term impact on youth,



families, and communities.

The Founding Partners:

- Dr. Daniel Puder is an accomplished social entrepreneur, educator, and former athlete, serving as CEO of multiple organizations, Foundation Academies, Foundation RE, and PuderAl LLC along with founding his 501c3, My Life My Power World Inc. As an undefeated MMA fighter and WWE's \$1,000,000 Tough Enough Champion, he has received numerous accolades, such as the FBI Director Leadership Award and Humanitarian of the Year from Heroes for Freedom. Through data-driven programming, Dr. Puder has impacted over 250,000 youth globally, significantly reducing juvenile recidivism and dropout rates. His initiatives include launching nine private academies and collaborating with the Office of National Drug Control Policy and Cognia for nationwide educational advancements.
- Jennifer S. Kramer, M.Ed., is an educator with over 23 years of experience, including roles as Assistant Principal, development officer, athletic director, teacher, coach, and educational lobbyist. She is the Co-Founder and Superintendent of Foundation Academies, overseeing Social Emotional Learning (SEL) and drug prevention programs for grades 1-12. Jennifer has participated in the National Educator and Mentorship Summits in Washington, D.C., advocating for the SEL curriculum nationwide. She also serves as Operations Coordinator for AC-HIDTA and ONDCP, implementing MLMP's GPS for SUCCESS program across 16 states.
- Guillermo is a seasoned professional with a Master's in Educational Leadership, a Bachelor of Science in Psychology, and a minor in Elementary Education. With over two decades in education, he has contributed through roles at a specialized Autism school and as a Disability and Mental Health Coordinator at Headstart. Guillermo has been instrumental in establishing private schools in Miami, applying expertise in program development, operations, HR, training, and scholarship administration. Additionally, he holds licenses in life insurance and investments, reflecting his multidimensional skill set and comprehensive understanding of the operational and financial aspects in education.
- Michael A. Williams was a Juvenile Justice Consultant, Business Owner, Adjunct Instructor, Youth Mentor, and Life Coach. Williams became active in local youth programs and from there began a career in Juvenile Justice, serving as Facility Superintendent, Director, and finally Regional Representative for Detention and Commitment agencies. He was an adjunct professor at Nova Southeastern University, where he taught the GPS for Life Course.

The contribution of each partner, alongside their unique set of skills and commitment to the vision, has allowed for the success that the business has reached today. We have created a school campus expansion model, financial forecast model, and business plan, and have designed and are beta testing a fully digital learning management system since 2018. This allows us to grow around the world and support our students' transition to college, trade school, or the armed forces.

Board Members:

Along with our founding partners, our board members are members of the community or investors who have made significant impact in the social impact space for education.

 C. Ed Massey is a licensed attorney in the states of Ohio, Kentucky, and Indiana as well as the Sixth Circuit, Seventh Circuit, Eleventh Circuit, and the United States Supreme Court.
 Mr. Massey does extensive work in Military Law. Additionally, Mr. Massey practices in the areas of Bankruptcy, Social Security, Criminal Law, and Personal Injury. For 21 years, Mr.



Massey was involved in School Board Work, having served for 21years on the Boone County, Kentucky Board of Education; served as President of the Kentucky School Boards Association, and is a Past President of the National School Boards Association. Additionally, Mr. Massey formerly served on the National PTA Board of Directors. In 2018, Mr. Massey was elected to the Kentucky House of Representatives, where he served as Chair of the Judiciary.

- Dean DeLisle is the Chief Revenue Officer of S2A Modular, overseeing capital raising, branding, marketing, and investor education in disruptive markets. A licensed real estate broker and developer, Dean has a background in technology, starting at Merrill Lynch and later founding a firm specializing in ERP, CRM, and digital marketing solutions. In 2003, he launched Forward Progress, a Chicago-based marketing company that has raised over \$2 billion for clients using innovative digital strategies. A sought-after speaker and author of FIRST, The Street Guide to Digital Business Influence, Dean shares expertise in social media, thought leadership, and business growth.
- Michael A. Cavanaugh is the Chairman of Regiment LLC, a digital fintech ecosystem, with a career rooted in the financial industry. Starting on the CBOT floor trading wheats and bonds, he gained hands-on expertise that propelled him through roles in options trading, capital raising, and founding companies. Michael has co-founded multiple organizations, including the Small Business Advocacy Council, RCM, Know Your Options Inc., and Cete Ventures, and serves as a mentor to numerous startups. Outside of work, he enjoys time with his wife and three children and remains an avid sports enthusiast and player.
- Joe Sauma is the Chief Financial Officer of International American Supermarkets Corp. (IAS), an export management company specializing in food and beverage products. He earned a degree in Economics from George Washington University and comes from a family of entrepreneurs; his father was an international businessman in Lebanon, and his brother founded an export company. In addition to his role at IAS, Sauma serves as a marketing strategist advisor for the Charity Donation Foundation, Inc. He is also an active alumnus of George Washington University, participating in events with his daughter, Bella Sauma, who enrolled in the university's School of Business in 2018.

STRENGTHS (PROS)

Holistic, Scalable Business Model

- Foundation Academies integrates education, technology, health, and real estate into one ecosystem.
- This vertically integrated framework unlocks long-term scalability, operational efficiencies, and diversified revenue opportunities—positioning the organization as a category-defining innovator in education infrastructure.

Proven Impact with At-Risk Youth

 Demonstrates consistent, measurable student success, with a 97% graduation rate and over 1,500 graduates from underserved backgrounds.

WEAKNESSES (CONS)

Perceived Early-Stage Valuation

- \$50M cap may be seen as ambitious given early-stage footprint; however, this is underpinned by real estate-backed assets, recurring revenues, and scalable SaaS potential.
- Valuation reflects future-proof infrastructure, not just the current footprint.

Tuition Dependence on State Programs

- High reliance on ESA, voucher, and backpack funding is aligned with growing bipartisan school-choice legislation.
- Foundation Academies is already



- Outcomes are research-backed by five peer reviewed studies and one IRB-approved study from The College of William & Mary, validating the programs effectiveness compared to the human experience and growth pre and post attendance around emotional and belief intelligence.
- Proprietary tools deliver significant learning improvements in reading and math, transforming the trajectories of at-risk learners.

Innovative Real Estate Leveraging Legislation

- Pioneering a legislatively optimized real estate model (e.g., Florida HB1285) to establish campuses in commercial zones without zoning barriers.
- Acquisitions and refinancing strategies (e.g., \$309K to \$2.5M) demonstrate strong asset appreciation and value creation.
- Long-term real estate strategy uses leaseback and refinancing structures to support growth and investor returns.

Tech-Driven Operational Efficiency with PuderAl

- PuderAI, a custom-built education platform, consolidates core school operations, improving productivity, compliance, and engagement.
- Designed to scale across 1,500+ schools, the system generates predictable SaaS revenue of \$300/student annually.
- Reduces administrative costs by over \$600/student/year, delivering a strong cost-to-value ratio for school operators.

Health-Integrated Student Model

- Florida Academy Health provides on-site clinics for nutrition, sleep, biometrics, and mental health.
- Analytics connect student health to academic performance, addressing root

- expanding into **additional eligible states**, reducing risk and increasing funding diversity.
- By leveraging state-funded scholarships and education savings programs, Foundation Academies is strategically insulated from economic downturns. Because education remains a government funding priority—even during recessions—our revenue stream remains stable and reliable.

Cross-Divisional Operational Complexity

- The multi-entity model introduces execution risk—but is intentionally supported by automation and KPI tracking through PuderAI.
- A phased rollout strategy ensures controlled growth and quality assurance.

Technology GTM Strategy Still Evolving

- Go-to-market (GTM) for PuderAl SaaS is in development, with a 2026 external rollout already underway.
- Foundation has the benefit of a proven internal case study with ROI of \$600/student/year—an anchor for future marketing.

Limited Public Validation to Date

- While extensive internal success metrics exist, third-party endorsements and pilot partnerships are in progress.
- A pipeline of external case studies



causes of underachievement and replacing reliance on overmedication.

Mission-Aligned with Tangible Social ROI

- Focused on education equity, dropout prevention, and belief intelligence,
 Foundation Academies is built to solve national education challenges.
- Aligns with the priorities of impact-driven investors looking for measurable social change coupled with economic viability.

High-Efficiency Learning Format

- The AM/PM shift model doubles capacity per facility without requiring proportional staffing increases.
- Hybrid learning format boosts engagement and retention, while maintaining flexibility and cost efficiency.

Investor-Friendly Terms

- Convertible note structure offers 10% simple interest, a secured position, and a clear exit pathway via conversion into preferred equity.
- Backed by real estate assets and transparent reporting.

Strategic Multi-State Growth Plan

- Active in Florida, Arizona, and West Virginia, with a mapped 10-year expansion to 14+ school-choice states.
- Growth will be executed through acquisitions, ground-up builds, and co-branded partnerships, projecting growth from 9 to 710+ schools.

and testimonials is being curated to bolster market credibility.

Geographic Concentration

- Initial focus in Florida provides a proof-of-concept foundation; additional schools are already operational in AZ and WV.
- National roadmap provides a de-risked growth plan with state-by-state playbooks for expansion.

Investor Return Modeling Not Public

- Detailed IRR modeling is available in the investor data room but not included in the public deck.
- Simplified 20–30% IRR estimates and transparent cap table forecasts are available to engaged stakeholders.

2025 CAPITAL RAISE: We are seeking an investment of \$8,000,000 principal amount of convertible debentures ("Funding Amount") at a \$50,000,000 maximum valuation convertible to Class B non-voting Preferred shares offered under SEC **Reg D, 506(c) to 501(a) accredited investors** or cashed out with interest at the end of 36 months. Foundation Academies, PuderAl LLC, and Foundation RE LLC operate as wholly owned subsidiaries under My Life My Power Alpha Inc., a Florida-based parent-holding company structured as a **C-Corp**. Investors participating in the current raise will receive Convertible Debentures issued by My Life My Power Alpha Inc DBA Foundation Academies, with conversion rights into Class B non-voting Preferred Shares.

To ensure accountability and transparency, Foundation Academies will provide quarterly investor



updates, including financial summaries, growth metrics (schools, students, revenue), real estate developments, and PuderAl platform expansion milestones. Annual reports, cap table updates, and audited financials (starting FY 2025) will also be distributed to investors through a secure data room and direct email communications. Should there be interest, we are happy to provide the link to the completed data room upon request which also contains information regarding our audited financials, forecasts, and annual cash flow statements.

Purpose: Fund expansion and growth, including developing 21+ new Foundation Academies (brick-and-mortar schools), real estate acquisitions, and the PuderAl-based Online Academy.

Structure:

- Investors will enter a subscription agreement for 3-year Convertible Debentures bearing 10% simple annual interest, convertible to Class B non-voting Preferred shares.
- Debt Repayment: At the conclusion of or within the thirty-six (36) month repayment period, the Borrower agrees to remit the remaining outstanding principal balance, along with any accrued but unpaid interest and applicable fees, in full. This final payment shall be made via wire transfer to the account designated in writing by the Lender within thirty (30) business days following the Company's election to make repayment during the thirty-sixth (36th) month period, or, if no such election is made, no later than the last calendar day of the thirty-sixth (36th) month. This payment shall satisfy all remaining financial obligations, provided no default has occurred.
- Conversion formula: The Company will issue up to 3,000,000 Class B non-voting Preferred shares at a conversion price based on a post-money maximum of \$50,000,000 valuation for the conversion at the 36 months or before, at the Company's option.
- Conversion is optional at or before the 3-year maturity or mandatory upon a qualified public offering or financing event (as defined in the Form of Debenture).
- Secured by company assets, subordinate to senior debt (if any), but senior to equity.
- To safeguard investor interests, the \$8M Convertible Debenture includes the following provisions:
 - Liquidation Preference: Investors will receive a 1x non-participating liquidation preference, After Class A Preferred, Class B Preferred will be senior to all other classes of equity.
 - Downside Protections: For a convertible note, there is no need for downside protections such as anti-dilution, as these provisions typically apply only upon equity conversion.
 - Financial Reporting: While Foundation Academies currently prepares internal financial statements, we are actively working with a CPA firm to complete audited financials by Q4 2025 to support transparency and future financing rounds.

Company Investment Goals: Within the next three to four years, our plan is to stay private and offer distributions to the owners or IPO.

Secured Convertible Note: The Convertible Debentures will be secured by select company assets. These notes will be senior to equity and subordinated only to future senior debt, providing downside protection while enabling scalable growth.

Key Risk Factors and Mitigations: Our business and investment in the Company involve numerous risks that could adversely affect our operations, financial condition, and the value of our securities. These include fluctuations in demand for childcare and workplace solutions due to demographic or economic changes; challenges in hiring and retaining qualified teachers amid



rising labor costs and competitive pressures; cybersecurity threats and data breaches; increased regulatory burdens and potential noncompliance penalties; reliance on employer contracts, which if not renewed, could materially impact revenues; and the dilution of ownership and asset value resulting from offering equity in subsidiary LLCs to NIL investors. Our industry is highly fragmented and competitive, with substitutes like informal childcare often offering lower-cost alternatives. Seasonal fluctuations, such as lower summer enrollment, affect revenue and profitability, while legal liabilities from staff or client claims, even if insured, can harm our reputation and increase costs. The availability and cost of adequate insurance coverage—particularly for abuse or professional liability—may also affect financial stability. Additionally, political, economic, or health crises (like pandemics or natural disasters) could disrupt operations, and changes in tax laws or global earnings allocations may impact future tax liabilities. Our securities, including Debentures, are illiquid with no trading market expected, and even if one developed, it may be highly volatile. Despite no current legal proceedings, routine litigation risk remains inherent to our operations. Investors should consider these factors carefully when evaluating the Company.

Use of Proceeds: Develop new school campuses,, including land purchases & construction, health care and Vocational Rehabilitation (\$6,000,000) and technology research, development, and infrastructure (\$2,000,000).

Category	Description	6M			
FOUNDATION ACADEMIES (BRICK AND MORTAR SCHOOLS)					
School Buildings	Find, Lease, Buy, and bring up to code	\$1,860,000			
Marketing & Sales	Digital marketing, advertising campaigns, brand awareness, Sales	\$1,860,000			
Operations Salaries & Wages	Three executives, COO, Rollout	\$120,000			
Salaries & Wages Academics	Teachers, Student Advisors, Deans ramp up	\$1,200,000			
Legal & Compliance	Legal fees, accounting, trademarks, and necessary compliance	\$60,000			
Operational Expenses	Day-to-day operations like utilities, supplies, and admin tasks	\$120,000			
Insurance & Benefits	Company insurance, employee healthcare, and benefits	\$120,000			
Miscellaneous & Contingency	Unplanned expenses and general contingency fund	\$660,000			

Category	Description	2M		
PUDERAI (ONLINE SCHOOL SAS)				
Product Development	Developing MVP, software tools, design, and iterations	\$140,000		
Salaries & Wages	Salaries for key team members: engineers, designers, sales, etc.	\$1,060,000		
Marketing & Sales	Digital marketing, advertising campaigns, brand awareness	\$400,000		
Legal & Compliance	Legal fees, accounting, trademarks, and necessary compliance	\$60,000		
Office Space & Equipment	Rent, office furniture, computers, and software licenses	\$60,000		
Technology Infrastructure	Hosting, cloud storage, cybersecurity, and tech support	\$80,000		
Operational Expenses	Day-to-day operations like utilities, supplies, and admin tasks	\$20,000		
Customer Support	Customer service tools and hiring support staff	\$60,000		



Insurance & Benefits	Company insurance, employee healthcare, and benefits	\$60,000
Miscellaneous & Contingency	Unplanned expenses and general contingency fund	\$60,000

Pro Forma: Foundation Academies currently supports and maintains nine schools. Over the next three years, our strategic plan includes:

- Scaling and Commercializing our proprietary Al-driven decision intelligence platform, designed to power school operations, enrollment, compliance, real estate optimization, and student performance analytics.
- Expanding to 30+ Owned and Operated School Campuses launching new academies through innovative venues such as theaters, community centers, and churches, while preparing for large-scale acquisitions of existing private schools.
- Expanding Florida Academy Health deploying mobile medical units, securing insurance billing contracts, and opening licensed on-site clinics that integrate biometrics and proactive healthcare directly into education.
- Acquiring and Developing Real Estate via Foundation RE LLC strengthening our long-term asset portfolio through property ownership, leaseback structures, and community-anchored campuses.

Our integrated approach combines scalable AI, proactive healthcare, and long-term asset value creation—positioning Foundation Academies as a category-defining leader in education and community infrastructure. In the table below, we outline the property purchases completed in the 2024–2025 school year, which include two buildings and a third partial property with development potential. Each acquisition expands our asset base while creating future-ready campuses designed to operate on PuderAI and host licensed Florida Academy Health clinics, ensuring measurable impact for both students and investors.

YEAR	TOTAL COMPANY INCOME	TOTAL COMPANY PROFIT	REAL ESTATE VALUE INCREASE (Above the company income)
2022/23	\$6,091,028	\$675,000	
2023/24	\$8,821,294	\$1,250,000	
2024/25	\$7,847,734	\$1,370,000	EST: \$2.5M
2025/26	\$12,170,000	\$2,602,000	EST: \$3M
2026/27	\$36,020,000	\$8,373,600	EST \$6M
2027/28	\$67,760,000	\$18,186,585	EST: \$10M

The Future of Foundation Academies: Our vision for the next 10 years is rooted in reimagining education access for communities across the country, starting with Florida. Thanks to House Bill 1285, which allows schools to operate in nontraditional commercial venues, we can transform movie theaters into micro-schools, turning each auditorium into a separate accredited institution. This creative use of space provides students with accessible, personalized learning environments while boosting economic value for the theaters. We will also establish schools inside trusted community centers—PAL programs, YMCAs, and more—creating safe spaces that combine academics with wrap-around support, including proactive healthcare through Florida Academy Health. Faith-based expansion will form our third growth avenue, where partnerships with churches, synagogues, and temples not only provide



faith-aligned education but also expand financial sustainability through rental income. By year six, we will move from renting to buying, leveraging PuderAl—our proprietary technology and analytics platform—to identify struggling or transition-ready private schools. With this insight, we will acquire campuses, invest in staff and infrastructure, and offer equity to former owners, ensuring a collaborative and community-centered approach to long-term growth. Through this integrated model, we will build 710 schools that serve not just students, but entire families and neighborhoods—combining academics, technology, health, and community into a single, scalable ecosystem.

Foundation Academies is entering a rapid-scale phase, with a target to grow from 9 to 30 campuses by 2028. Our model emphasizes lean operations, real estate efficiency, and strategic community partnerships.

Phase I – Perfecting the Model in the First Three Years

- 2025–2026: We will expand from 9 to 10 schools by launching the first MMA academy in Miami, Florida, demonstrating the scalability of House Bill 1285. In parallel, we will begin presales of PuderAI to small private schools across South Florida, creating a new recurring revenue stream through per-pupil licensing. During this same period, we will initiate a partnership with a medical facility to provide healthcare services, setting the foundation for Florida Academy Health's mobile medical unit—delivering physical exams, mental health services, and proactive care directly to students.
- 2026–2027: We will expand from 10 to 20 schools by opening 10 new campuses in key Florida markets and select expansion regions. At the same time, we will launch a consulting and auditing division for small private schools. This division will not only generate advisory revenue but also provide deep insight into potential acquisition targets, while PuderAl's analytics gather benchmarking data on their operations, costs, and performance. Florida Academy Health will continue to scale by extending services to student families and staff members, ensuring holistic support across the entire school community.
- 2027–2028: We will grow from 20 to 30 schools by targeting regions with the highest rates of academic failure and crime. Expansion will include community centers, churches, libraries, and other venues authorized by House Bill 1285. At the same time, we will begin research and pilot programs for integrating PuderAl's biometric analytics with Florida Academy Health data—connecting student health indicators (nutrition, sleep, blood work, mental health) with academic performance. This will position Foundation Academies at the forefront of demonstrating how health directly drives learning outcomes.

Part of Phase I will include optimizing our proprietary technology, **PuderAl LLC**, to demo the information about Foundation Academy schools. The demo will allow us to perfect our data analysis and specifically track metrics that will allow us to audit schools we plan to acquire.

- Our first focus will be on optimizing enrollment on the platform through all Foundation Academy schools.
- Our second focus will be on perfecting our budgeting and financial tracking CRM to pave the way for phase three.
- Our third focus will be on driving Al-enhanced performance monitoring on student management and staff management alike. Creating analytical pathways that reduce performance issues among student success and staff output.
- Finally, we will enhance our staffing and scheduling intelligence. Growing the team while optimizing the project management aspects of the proprietary technology.



The strategic impact of this model lies in its ability to enable centralized oversight and quality control at scale, ensuring consistency across all campuses. By streamlining operations, it reduces staffing inefficiencies while simultaneously increasing student outcomes. This positions Foundation Academies as a tech-forward, data-driven operator capable of delivering high-quality education with precision and adaptability.

In addition to expanding PuderAI, we plan to leverage our innovative real estate model to drive down costs while accelerating school development. By utilizing House Bill 1285, which allows schools to legally operate in churches, community centers, and movie theaters without rezoning, we can dramatically shorten timelines and reduce regulatory barriers to launching new campuses. Beyond our own operations, PuderAI will also be licensed to other schools, giving us unparalleled visibility into their costs, ownership structures, rental agreements, and operational models. This intelligence will help client schools make smarter, AI-driven decisions and avoid overpaying, while also guiding our own strategy on where to build, when to buy, and how to acquire schools more efficiently.

At the same time, Florida Academy Health will begin securing medical insurance contracts and piloting biometric research—collecting and analyzing student health data such as nutrition, sleep, and blood work. These insights will not only improve academic outcomes through proactive healthcare but also generate publishable studies that validate the direct connection between student well-being and cognitive performance. Combined, these initiatives create a powerful feedback loop where technology, health, and real estate reinforce one another, accelerating growth, strengthening communities, and maximizing investor value.

Current Performance & Industry Comparison

- Industry Standard Facility Cost: ~\$1,200 per student per year (based on ~25 sq ft/student and approximately \$80/sqft lease rates)
- Foundation Academies Current Cost: \$300–\$400 per student per year, achieved through strategic self-zoning and low-cost site selection

Four Future Facility Development Pathways

- 1. Lease Facilities Covered Under HB 1285 (*Primary Focus*)
 Leverage legal exemptions to lease facilities without needing rezoning or permitting delays.
 These properties often rent for ~\$20/sq ft/year, equating to \$300/student/year.
- 2. Buy Facilities Covered Under HB 1285 (Secondary Focus)
 Primarily targeting churches, where ownership creates equity and long-term control, we will contact Foundation Academies (or affiliated) developers to develop these properties. These schools will then be leased to Foundation Academies schools under long-term agreements. This option replicates the leasing model while owning the building and optimizing for long-term value and programmatic fit.
 - a. Leases can be structured at \$600-\$1,200 per student/year which would make this anywhere from \$40-80 per sqft from the school entity. This uplifts a \$2M property to an appraised value of \$4M-\$8M based on lease income and commercial cap rates.
 - b. In July 2025, we successfully refinanced our first property in West Virginia. Originally acquired for \$309,000, the property was appraised at \$2.4 million. Utilizing a 50% loan-to-value (LTV) ratio, we secured \$1.2 million in capital through refinancing. This exemplifies the type of high-upside, strategically undervalued real estate deals we aim to target as part of our expansion strategy.



3. New Construction

Build from the ground up on pre-zoned or strategically acquired land

4. Continue Converting Commercial Buildings
(as done successfully in previous projects using in-house zoning expertise)

Qualifying Facility Types Under HB 1285

(Under Florida Law That Do Not Require Rezoning or Reuse)

- A library (owned or leased)
- A community service organization building
- A museum
- A performing arts venue (e.g., concert hall)
- A theatre or cinema
- A church facility (e.g., sanctuary or fellowship hall)
- Any facility recently used as a school or licensed childcare center
- Facilities or land owned by a Florida College System institution or university
- Any similar public institutional facility
- (Some interpretations include general commercial buildings with valid occupancy certificates)

The value created through this model translates into measurable benefits—positioning Foundation Academies as both financially strategic and operationally scalable. It also ensures that

- Foundation Academies increases its profit margins.
- Every piece of real estate compounds in value over time.
- Every community becomes uplifted and stable.
- Investors and partners benefit from multiple revenue streams that beget strong, recurring returns.

Item	Amount
Purchase Price	\$2 million
Annual Lease Income	\$1200/student × 350 students = \$420,000/year
Cap Rate Valuation (6%)	\$7 million asset value
Asset Value Appreciation	\$5 million
Loan-to-Value Mortgage (50%)	\$3.5 million
Immediate Cash-Out	\$1.5 million

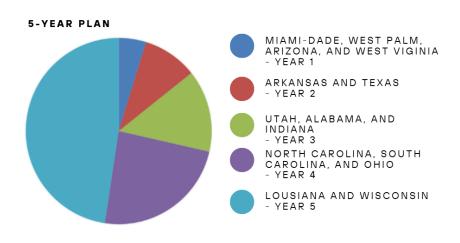
Community partnership and shared use of facilities create mutual value by co-locating schools within churches or community centers. Schools operate during weekdays, while hosts retain the



ability to use or lease the space for events during evenings and weekends. This shared model generates additional revenue streams, enhancing long-term sustainability for both the school and the property owner. In addition, Florida Academy Health has the potential to secure additional licenses to operate healthcare facilities within these same locations—extending the reach of our mobile medical units, creating new billing opportunities, and ensuring students receive regular checkups and proactive care directly at school. This approach removes barriers for families by eliminating the need for parents to take time off work to bring their children to the doctor, while strengthening community impact and long-term engagement.

Phase II – Rapid Expansion and Targeted Acquisition Planning

Between 2028 and 2031, we project exponential growth, expanding from 30 to 135 schools. This acceleration will be driven by a strategic blend of new school launches, targeted acquisitions, and Al-powered partnerships. By prioritizing states that offer strong school choice policies and robust backpack funding models, we position ourselves to enter key markets early—establishing a dominant presence before they become oversaturated. This proactive approach allows us to solidify our market leadership and build a scalable foundation for long-term success. In parallel, we will expand Florida Academy Health by opening new clinics in as many facilities as possible, creating healthcare hubs that not only serve students on-site but also allow nearby schools to access regular checkups and testing. This proximity-based model ensures that even campuses without clinics benefit from integrated healthcare access, strengthening our whole-student approach and increasing long-term community impact.



Between 2025 and 2028, 14 states already offer robust school-choice and funding backpack programs, including voucher systems, tax-credit scholarships, and Education Savings Accounts (ESAs). Currently, Alabama. Arizona, Florida, Georgia, Iowa, Kansas, Louisiana, Minnesota. New Hampshire, Oklahoma,

Pennsylvania, Rhode Island, Virginia, and Wisconsin allow families to carry per-pupil funding to schools of their choice. Funding varies by state—for example, Oklahoma's tax-credit scholarships can reach \$7,500,Another 10+ states, including Indiana, Utah, Tennessee, Texas, Mississippi, Missouri, South Carolina, Ohio, Nebraska, and Montana, are expected to launch full backpack-funding or ESA programs by 2026–2028. These states are actively debating or passing legislation—Texas just approved up to \$10,000 per student under SB2, while Alabama is rolling out ESAs of \$7,000, phasing in universal eligibility through 2027–28. The momentum stems from post-COVID concerns about public school quality, surging political support, and growing evidence that school choice can boost graduation and college enrollment rates in high-performing states like Florida and Arizona. As more states pursue portable student funding, the market trend reflects a strategic shift toward competition, parental control, and tech-enabled innovation in education.



Phase III – Acquisition of 710+ Private Schools

PuderAI will serve as the centralized decision intelligence system for all Foundation Academies schools, designed to understand, predict, and optimize the real estate and financial needs of each campus. Each school will input detailed data into the platform—including lease terms, mortgage balances, property taxes, insurance, utilities, maintenance costs, capital expenditures, and enrollment-based funding per student. By aggregating this information, PuderAI can benchmark schools against market standards, identify overpayment risks, and model buy-versus-lease scenarios to determine the most cost-effective path forward. It will also generate data-backed reports to support refinancing and negotiations, provide predictive insights into future facility needs based on enrollment growth and policy changes, and automate compliance and reporting for investors, auditors, and regulators. Ultimately, PuderAI becomes the "real estate brain" of Foundation Academies—continuously learning from each school's operational and financial profile to secure the best property deals, maximize capital efficiency, and reduce costs systemwide, while aligning facilities strategy directly with long-term growth and investor value.

At the same time, we will strategically partner with local operators who align with our mission, using licensing and co-branded models to expand into select states. This includes launching co-branded and partner campuses with high-profile figures whose platforms amplify awareness, accelerate enrollment, and attract additional investment. By closely monitoring education policy, we are prepared to move early in states adopting universal or near-universal school choice legislation, such as voucher or backpack funding programs. This proactive, policy-aligned approach positions us to capitalize on favorable legislative trends and rapidly scale our impact through a combination of strategic acquisitions, property ownership, high-visibility partnerships, and innovative collaborations.

After reaching 135 schools by 2031, Foundation Academies will enter a transformational phase of nationwide expansion through the strategic acquisition and revitalization of existing private schools, particularly those led by aging founders or legacy leadership without clear succession plans. With thousands of small- to mid-sized private schools established 30 to 40 years ago, many are now operating with outdated systems, limited budgets, and underutilized real estate or staffing models. This presents a unique opportunity to step in with a mission-aligned approach.

PuderAl will serve as the backbone of this strategy, revolutionizing the traditional acquisition model by enabling pre-acquisition intelligence. Through robust data analytics, PuderAl will help us understand what school owners want or need to sell. We can assess enrollment trends, scholarship ratios, staffing structures, real estate ownership, school ownership, and financial performance to approach school owners in a way that supports their retirement while ensuring their legacy endures. At the same time, Florida Academy Health will expand into acquired campuses, beginning with mobile medical units and scaling into licensed, on-site healthcare facilities. By securing insurance billing contracts, these clinics become recurring revenue centers, transforming school-based health from a cost burden into a profitable, mission-aligned service. Students will receive routine checkups, mental health services, nutrition guidance, blood work, gut health analysis, and brain scans without parents needing to miss work or travel to outside providers—creating unmatched convenience and holistic support.

What makes this model revolutionary is the integration of biometrics and proactive healthcare into PuderAI. Each student's health data—covering sleep, nutrition, physical wellness, and mental health—is securely linked to their academic performance, allowing us to uncover how



health directly drives learning outcomes. This data will fuel peer-reviewed studies that reshape how parents, policymakers, and communities view education, proving that when health is prioritized, students thrive far beyond the limitations of their circumstances. By redefining schools as health-and-education ecosystems, we not only raise academic outcomes but also create healthier families and stronger communities.

This dual-innovation strategy allows Foundation Academies to pre-qualify high-value targets, accelerate due diligence, and make informed, cost-effective offers with speed and precision, while layering in wrap-around services that no other operator provides. Our model goes beyond transactional acquisition: we prioritize collaborative transitions, retaining current owners or administrators whenever possible and equipping them with centralized systems, modern funding models, Al-powered tools, and healthcare services that transform their school into a true community hub. Unlike exit-driven consolidators, Foundation Academies remains mission-focused, leveraging technology and health innovation to scale impact while preserving community identity. Each acquired school joins a supportive, connected network, ensuring continuity for students and families while advancing a national model for sustainable, high-quality education.

To accommodate all scenarios, we offer two ownership structures. In our foundation-owned campuses, we fully acquire the property and school operations, utilizing a leaseback structure that delivers steady income while building long-term asset value. These schools are seamlessly managed through PuderAl and Florida Academy Health, ensuring quality, efficiency, and scalability. For those seeking a more collaborative path, our partner co-ownership model invites investors, operators, and local stakeholders to co-invest in real estate or hold equity in the school itself. While Foundation Academies leads daily operations, partners share in the success through passive income and long-term equity growth. With Florida Academy Health licensed to operate in as many facilities as possible and billing insurance carriers, clinics will serve as both community health hubs and recurring revenue engines. This structure offers ownership with purpose—partners earn returns while owning part of a mission-driven institution that transforms lives through academics, technology, health, and community engagement.

Financial Projections Per Segment: This represents the projections and forecasts for Foundation Academies schools from 2018 through 2035. In yellow is our goal for the next 3 years.

Year	Number of Schools	Number of Students	School Income	School Profit
2018/19	1	54	\$59,764	\$0
2019/20	3	186	\$1,173,342	Est \$150,000
2020/21	5	357	\$2,249,992	Est \$400,000
2021/22	5	655	\$4,127,421	Est \$450,000
2022/23	8	967	\$6,091,028	Est \$800,000
2023/24	9	1,400	\$8,821,294	Est \$1,200,000
2024/25	9	1,207	\$7,847,734	\$1,448,466



2025/26	10	1,600	\$11,360,000	\$2,272,000
2026/27	20	4,600	\$32,660,000	\$6,858,600
<mark>2027/28</mark>	30	<mark>7,600</mark>	\$53,960,000	<mark>\$11,871,200</mark>
2029/30	50	13,600	\$96,560,000	\$22,208,800
2023/31	85	24,100	\$171,110,000	\$41,066,400
2031/32	135	39,100	\$277,610,000	\$69,402,500
2032/33	310	91,600	\$650,360,000	\$169,093,600
2033/34	460	136,600	\$969,860,000	\$261,862,200
2034/35	710	211,600	\$1,502,360,000	\$450,708,000



FOUNDATION ACADEMIES UNIT ECONOMICS (3-YEAR MODEL)

(Estimated per-school, assuming 300 students per site)

HARD EXPENSES	Total	Total	Total	Total
Rent	(\$22,000)	(\$84,000)	(\$84,000)	(\$84,000)
Investor Interest	(\$7,000)	(\$7,000)	(\$7,000)	(\$7,000)
Bank Fees	(\$100)	(\$100)	(\$100)	(\$100)
Marketing	(\$10,000)	(\$10,000)	(\$15,000)	(\$25,000)
Computers (students)	(\$5,000)	(\$7,000)	(\$14,000)	(\$21,000)
Management (Billing, Recruiting)	(\$20,000)	(\$75,000)	(\$200,000)	(\$300,000)
Insurance		(\$6,000)	(\$9,000)	(\$15,000)
Accounting + Legal	(\$1,500)	(\$3,000)	(\$6,000)	(\$9,000)
School Supplies	(\$10,000)	(\$12,000)	(\$30,000)	(\$40,000)
Curriculm & Online Licenses	(\$5,000)	(\$37,500)	(\$75,000)	(\$120,000)
Staff Wages	(\$40,000)	(\$196,000)	(\$550,000)	(\$900,000)
General Startup Costs	(\$50,000)			
Zoning fees + Radon	(\$2,500)	(\$500)	(\$500)	(\$500)
Funiture + Fixtures	(\$5,000)	(\$3,000)	(\$4,500)	(\$6,000)
Cash Reserve				
TOTAL EXPENSE	(\$178,100)	(\$441,100)	(\$995,100)	(\$1,527,600)
Per Year Net	(\$178,100)	\$271,400	\$429,900	\$622,400
Accumulated Retained Earnings		\$93,300	\$523,200	\$1,145,600
Income Based on Forecasts				
# of Schools		1	1	1
# of Students on Scholarship		100	200	300
# Students on Private Pay		25	50	100
Scholarship Per Student		\$7,000	\$7,000	\$7,000
Private Pay		\$500	\$500	\$500

PuderAI operates on a SaaS model with strong recurring revenue and low marginal costs. Each student generates \$300/year in licensing fees, with delivery costs dropping significantly as user volume increases. By Year 6, PuderAI is expected to serve 75,000 students across internal and external networks, generating \$22.5M in revenue with over 90% gross margins. This technology engine not only supports Foundation Academies' operations—but it also builds an independent high-growth business line attractive for future acquisition or spin-out.

Foundations Real Estate is positioned for accelerated growth due to our proven ability to rapidly scale school operations. As we expand our network of Foundation Academies, we simultaneously increase demand for strategically aligned real estate, driving faster returns for our real estate partners and investors. In the later phases of our growth strategy, we will begin acquiring or taking over existing schools, leveraging our proprietary PuderAl technology to



streamline integration. Many of these schools are already located in zoned educational facilities or own their real estate outright—creating immediate value by eliminating rezoning delays and unlocking equity in undervalued properties.

Year	Number of Schools	Buildings We Own	Foundation RE Income	Foundation RE Profit	Foundation RE Total Equity
2025/26	10	2	\$300,000	\$75,000	\$2,500,000
2026/27	20	4	\$660,000	\$165,000	\$8,000,000
2027/28	30	10	\$2,400,000	\$615,385	\$20,000,000
2028/29	50	15	\$3,600,000	\$947,368	\$30,000,000
2029/30	85	34	\$8,160,000	\$2,205,405	\$68,000,000
2030/31	135	68	\$16,200,000	\$4,500,000	\$135,000,000
2031/32	210	126	\$30,240,000	\$8,640,000	\$252,000,000
2032/33	310	202	\$48,360,000	\$14,223,529	\$403,000,000
2033/34	460	322	\$77,280,000	\$23,418,182	\$644,000,000

PuderAl is entering a strategic refinement phase before scaling. Over the next two years, we are focused on ensuring the platform is fully optimized and field-tested within our own network of Foundation Academies. Our priority is to build a strong reputation by delivering seamless, reliable solutions that enhance school operations, support staff, engage families, and improve student outcomes. By the 2026–2027 school year, we plan to launch PuderAl into up to 50 external schools, marking the beginning of a rapid expansion cycle. This measured approach ensures long-term success and positions us as a trusted leader in education technology by 2027.

Year	Number of Schools	Number of Students	PuderAl Income	PuderAl Profit
2025/26	10	1,700	\$510,000	\$255,000
2026/27	50	9,000	\$2,700,000	\$1,350,000
2027/28	200	38,000	\$11,400,000	\$5,700,000
2028/29	300	60,000	\$18,000,000	\$9,000,000
2029/30	450	99,000	\$29,700,000	\$14,850,000
2030/31	675	162,000	\$48,600,000	\$24,300,000
2031/32	1013	263,250	\$78,975,000	\$39,487,500
2032/33	1519	394,875	\$118,462,500	\$59,231,250
2033/34	2278	683,438	\$205,031,250	\$102,515,625
2034/35	3417	1,025,156	\$307,546,875	\$153,773,438

PuderAl's financial model is structured into three distinct segments. The table illustrates projected costs for a combination of Segments I & II.



Segment I

All Foundation Academies students will be required to utilize PuderAI, with each academy paying a licensing fee of \$300 per student annually. Currently, each student incurs separate costs of approximately \$200 for an LMS, \$60 for a CRM, plus additional fees for SMS, email systems, and supplemental academic tools. By consolidating these services under PuderAI, existing expenditures will be redirected—reducing overall costs for academies while generating recurring revenue for PuderAI. With a school bringing on PuderAI as their school platform, the school will save an average of \$600 per student per year with the reduction of time from staff, efficiency from the platform, the processes and accounting systems along with the reporting systems to the state.

Segment II

We plan to extend PuderAl access to **independent private schools and homeschool networks** nationwide. Although these figures are not reflected in the current table, projections estimate adoption by up to **1,500 schools**, with an average of **300 students per school**. At \$300 per student, this would generate approximately **\$90,000 in licensing revenue annually per school**. These estimates are conservative, reflecting the early stages of a broader national distribution strategy we are actively pursuing.

Segment III

As we acquire or partner with additional schools, we will include a contractual requirement to transition all students to the PuderAl platform. These institutions will be charged the same \$300 per student annually, regardless of when in the academic year they join. While some variation in service needs may create minor cost differences, the flat rate ensures predictability and scalability. This approach not only standardizes technology use but deepens platform integration across new partners.

Complete Organizational 10-Year Financial Forecast

Year	TOTAL INCOME	TOTAL PROFIT	TOTAL REAL ESTATE EQUITY
2025/26	\$12,170,000	\$2,602,000	\$0.00
2026/27	\$36,020,000	\$8,373,600	\$2,500,000
2027/28	\$67,760,000	\$18,186,585	\$8,000,000
2028/29	\$118,160,000	\$32,156,168	\$20,000,000
2029/30	\$208,970,000	\$58,121,805	\$30,000,000
2030/31	\$352,350,000	\$100,687,500	\$68,000,000
2031/32	\$556,515,000	\$164,425,500	\$135,000,000
2032/33	\$827,122,500	\$251,735,779	\$252,000,000
2033/34	\$1,262,111,250	\$419,873,807	\$403,000,000
2034/35	\$1,947,646,875	\$646,190,710	\$644,000,000



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